Facility Dog Archie Receives Promotion



Facility Dog Archie shakes the hand of Lt. Col. Jennifer Anthis, officer-in-charge, Wounded Warrior Battalion-East, during his promotion ceremony to Gunnery Sgt. at the Warrior Café Feb. 13. Archie, the only Marine facility dog as well as the only German Shepherd, serving as a facility K-9 ambassador in the Walter Reed National Military Medical Center's Facility Dog Program, visits patients and staff to promote health and wellness during the day's events. Archie was also one of four dogs given to the program from Southeastern Guide Dogs. Please visit Archie's Facebook page by the name Archie O'Connor to learn more about him.

Joint Commission Survey Begins Monday

By Sharon Renee Taylor WRNMMC Public Affairs staff writer

A five-day review will evaluate Walter Reed National Military Medical Center (WRNMMC) quality of health care, patient safety and efficiency of administrative procedures starting Monday. Every staffer should take three steps to pre-

Commission (JC) Survey at the medical center, according to of-

"First, know our organization's mission, vision, goals, values, and why we're here," explained Gene Monroe, Joint Commission program manager at WRNMMC.

"Second, we should understand the needs of our patients and customers," Monroe contin-

pare for the upcoming Joint ued. "Third, we should be able receiving full accreditation. to speak to how we meet those needs with high quality treatment and services delivered in a patient/customer-centered and

"We're not doing this for the next survey; we're doing it for our next patient, our next customer," Monroe added.

The medical center completed its last Joint Commission assessment successfully in 2012,

"The last time we did very, very well," Monroe said.

He explained the JC surveys health-care facilities every three years and no longer provides ratings. The Commission now awards full accreditation for behavioral health and hospital

Walter Reed Bethesda's preparations for the upcoming survey began the moment the

medical center completed the last survey, according to Monroe. He said the medical center started planning the next mock survey straightaway and remains engaged in a robust, continuous cycle of assessment and improvement at all levels of the organization.

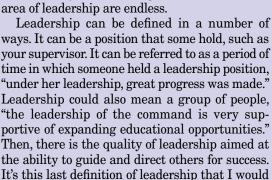
"It's a [continuous] process: assess and then improve,

See **SURVEY** page 7

Thursday, February 19, 2015 The Journal

Commander's Column

There are numerous publications on the subject of leadership that can be found in any book store, library or on-line. Additionally, there is a plethora of leadership courses you can take to sharpen your skill to be a proficient leader. If your passion is to complete graduate school, you can earn a masters or doctoral degree in leadership as well. The opportunities to increase your knowledge in the area of leadership are endless.



Every year the Center for Personal and Professional Development publishes the Navy Leader Planning Guide to provide educational opportunities for Sailors to sharpen and develop their leadership competencies. The guide provides tools to develop Sailors to be effective leaders in support of the overall Navy mission.

like to focus on.

The 2015 Navy Leader Planning Guide identifies 11 Principles of Navy Leadership - principles every leader should strive for in order to become more effective in their leadership role. The second principle, to be "technically and tactically proficient," includes seven elements. These elements introduce the idea of professional competency and can be used as a guide to jump-start your role in becoming a successful leader.

- 1. Know what is expected of you, and then expend time and energy on becoming proficient at those things. This comes down to knowing your job thoroughly and performing it to the best of your ability. It implies familiarity with all aspects of your job. Not a small task, however, it does require diligence and determination.
- 2. Form an attitude early on of seeking to learn more than is necessary. Determina-



tion to reach your goals coupled with dedication and self-discipline are important attributes for those earnestly seeking self-improvement.

- 3. Observe and study the actions of capable leaders. Strength of character is built on reflecting the values of others worthy of emulating.
- 4. Spend time with those people who are recognized as technically and tactically proficient.

Learn as much as you can from them. A great leader strives with compassion and conviction to be the best they can be and to search for those who have the skill set to get them there.

- 5. Seek feedback from technically and tactically competent people concerning your own performance. Be willing to **change.** A great leader will provide feedback on your performance to motivate you to succeed. Heed their advice.
- 6. Seek opportunities to apply knowledge through the exercise of command. Good leadership is acquired only through practice. Being in charge does not limit itself to the commanding officer. There are multiple opportunities to 'be in charge' as you move up the ranks. Seek after those opportunities and when they present themselves, capitalize on the invaluable experience you will gain from that opportunity.
- 7. Prepare yourself for the job of the leader at the next higher rank. You should always be in a state of growth with increasing awareness of the moral integrity required at the next higher level of responsibility.

Vice Adm. James Stockdale, who received the Medal of Honor in 1976, was tested in his leadership role during the eight years he spent as a prisoner of war in Hanoi, Vietnam. He said, "we need people who are ... eager to handle the unexpected." Set the example. Be the leader who is characterized as technically and tactically profi-

Capt. Phillip M. Sanchez, MSC, USN Commanding Officer, Navy Medicine Professional Development Center

Bethesda Notebook

Black History Month Observance

Bethesda Multi-Cultural Committee will host a program in observance of Black History Month today at 11:30 a.m. in the America Building (Building 19), lobby (piano area). Walter Reed Bethesda staff will perform at the program, which will also include food, cake and punch. For more information, contact Hospital Corpsman 2nd Class Buddhika Abeyratne at 301-295-4265.

Seven Deadly Sins Bible Study Group

The Naval Support Activity Bethesda (NSAB) Religious Ministry Department will hold a Bible study group every Wednesday through April 18 from 11:45 a.m. to 12:30 p.m in the USO Warrior and Family Center. The Bible study group is designed to help those navigate their journey through Lent. All are encouraged to attend. For more information about the group please contact the NSAB Religious Ministry Department at either 301-319-2118, 310-369-5058 or 301-318-9228.

DHA Town Hall

Air Force Lt. Gen. Douglas Robb, director of the Defense Health Agency (DHA), will host a town hall, "DHA -One Year in Review," on Monday at 7 a.m. in Memorial Auditorium. All Walter Reed Bethesda staff members are encouraged to attend.

Navy Medical Corps Ball

The 144th Navy Medical Corps Ball is scheduled for March 14 from 6 to 11 p.m. at the Mayflower Renaissance Hotel in Washington, D.C. Guest speaker will be Dr. Jonathan Woodson, assistant secretary of defense for health affairs. For more information, contact Kimberly Fagen at Kimberly.e.fagen.mil@mail.mil, or visit https://sites.google.com/site/ medical corps ball / home.

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Battlefield Acupuncture

Class Scheduled for Feb. 24; Therapy Used to Provide Pain Relief



Courtesy phot

Walter Reed Bethesda is offering a Battlefield Acupuncture (BFA) Class on Tuesday open to physicians, physician assistants, nurses, nurse practitioners and select corpsmen at the medical center. BFA can be used as an alternative or complementary therapy for pain relief.

By Sharon Renee Taylor WRNMMC Public Affairs staff writer

Walter Reed National Military Medical Center (WRNMMC) will offer a Battlefield Acupuncture (BFA) Class on Tuesday from noon to 4 p.m. The class is open to physicians, physician assistants, nurses, nurse practitioners and select corpsmen at the medical center.

"Providing this course is another tool for providers, nurses, and corpsmen to pull from their tool box to treat pain, and it has shown benefit for many," explained Amy Osik, who coordinates the class at WRNMMC.

BFA is quick, effective and can be done almost anywhere in almost any situation, according to Osik. She said the effects of this particular acupuncture treatment are almost immediate. Acupuncture can be an easy and gentle way to treat either acute or chronic problems, she added. It can be used as a stand-alone treatment or in conjunction with other modalities.

Students in the course learn the protocol to follow when they administer BFA and receive instruction on placement of the needles in the ear that includes practice on replica ears, fellow students and real patients.

"Having had the course and receiving acupuncture myself, I have advocated

to patients the usefulness of combining Western and Eastern treatment modalities. Some of our patients want [fewer] medications and seem to be open to looking at alternative therapies, such as acupuncture," explained Navy Cmdr. Linda Nash, a WRNMMC nurse who serves as a patient care coordinator and the orthopedic clinic manager. "The procedure is brief but can have an immense impact on a patient's quality of life," she added. She took the BFA Course in October 2014 with five other orthopedic colleagues.

To date, 150 practitioners have completed the BFA course since it began in December 2013 to provide acupuncture training on site to Walter Reed Bethesda providers. The medical center also offers an eight-hour BFA Train-the-Trainer Course for physician acupuncturists, to increase the number of trainers for the BFA course

Dr. Steven Sharp, an integrative pain medicine physician at WRNMMC, is one of several acupuncturists at Walter Reed Bethesda who teach the BFA Course. He began performing acupuncture about 30 years ago.

"Many people are looking for alternatives to medications and especially treatments with fewer side effects," Sharp said. Greater is the push of the U.S. health care system for alternatives as the numbers of people — civilian and military, dependent and/or those addicted to

pain medications — as well as the use of other medications increase, he explained.

Acupuncture and other therapies should not be alternative but integrative — most effective when incorporated into a full pain/treatment program that includes traditional and complementary forms of treatment, Sharp said. Better, faster results are obtained if acupuncture is implemented early in the treatment course, rather than as a last resort when nothing else seems to work, he added.

Army Lt. Col. Shannon Marie Lynch, chief of Physical Therapy Service at Walter Reed Bethesda, explained she and her colleagues use acupuncture as an adjunct to all the other therapy they provide.

Lynch took the BFA course two years ago, and said she feels acupuncture is an easy and safe method. She said it's great that there is a wide push to make this training available to many different providers at WRNMMC.

To register for Tuesday BFA course, contact Amy Osik by email at *Amy.J.Osik.* ctr@mail.mil, or *Adrienne.C.Carlisle.ctr@mail.mil.*

Physician Acupuncturists, who would like to register for the four-day Military Acupuncture Refresher Program at WRNMMC April 10-13 from 8:30 a.m. to 1 p.m., should call Ron Madison at 301-319-8672 or send an email to Ronald.d.madison.mil@mail.mil.

NSA Bethesda: From the Deckplates

Which Person or Event in Black History has Helped Shape Our Country to be What it is Today?



"I think Dr. Martin Luther King was an influential person who paved the way for black people to enjoy the freedoms that we enjoy today. He made us believe that we can achieve anything that we put our minds and our hearts into, and that everything is possible, we just have to believe and work hard towards it."

- Hospital Corpsman 3rd Class Abu Mukailah, Operational Readiness



"For Rosa Parks, a black woman, to stand up to authority in her period of time, she changed the course of history. That took a lot of moxie and that was something all Americans should be proud of."

-Heather Cox, USO Volunteer



"I believe many medal-winning African-American athletes who competed in the Olympics, and even some inspirational boxers throughout history, influenced children to get into sports to be active. They transcend generations and give youngsters hope that they can grow up and achieve greatness."

-Bryan Jackson, Morale, Welfare and Recreation Fitness Center Aquatics Manager



"What struck me about the events of Selma, what has impacted us the most in this country, was blacks having the ability to vote. I never understood the importance of Selma and how that was a pivotal point in the lives of blacks, and the lives that were lost in the process. For me, there is a deep appreciation for those people. I decided that I will never miss the opportunity to vote because of the fight that was fought for those rights."

-Kimberley Tobiere-Agnew, Fleet and Family Support Center Sexual Assault Response Coordinator 4 Thursday, February 19, 2015 The Journal

WRNMMC Celebrates Army Nurse Corps' 114th Birthday

By Bernard S. Little WRNMMC Public Affairs staff writer

With members of the Walter Reed National Military Medical Center (WRNMMC) nursing team wearing Army uniforms of different eras from throughout the 114-year existence of the Army Nurse Corps (ANC), medical center staff members celebrated the ANC's birthday during a program in the hospital chapel on Feb. 2.

"I'm proud of our rich history and the contributions we have made in shaping Army medicine," said Maj. Gen. Jimmie O. Keenan, chief of the ANC, in a videotaped message showed at the program. "The Army Nursing Team – Demonstrating the Courage to Care, Connect and Change for 114 Years," was this year's theme for the celebration.

"We continuously represent patients when they are at their most vulnerable," Keenan continued. Members of the Army nursing team "truly advocate for our patients at all levels," the corps' chief nurse added. "As Army nurses, you continue to foster an environment of zero-preventable patient harm." She explained this improves patient safety, as well as ensures systems and processes are in place to remove errors and better reliability in the delivery of care. "I am truly humbled by your honored service and dedication to caring for America's sons and daughters," she concluded.

Retired Col. Janet Southby, a chief nurse at the former Walter Reed Army Medical Center, participated in the WRB celebration with a reading of the history of the ANC. "This is my 50th celebration of the Army Nurse Corps birthday," said Southby, who served in the ANC for more than 30 years before retiring in 1996. She was first commissioned as a second lieutenant in the ANC in 1965, and served in Vietnam.

The retired colonel explained on Feb. 2, 1901, the ANC was established as a permanent corps within the U.S. Army Medical Department (AMEDD), an effort spearheaded in large part by Dr. Anita Newcomb Mc-Gee and advocates for a professional nursing element within the Army. McGee was a physician and appointed Acting Assistant Surgeon in the United States Army on Aug. 29, 1898, and placed in charge of the Army's nurses under the Army Surgeon General's Department. She helped draft Army Reorganization Act of 1901 legislation, which included Section 19 calling for the establishment of the ANC. Prior to this formal and legal recognition of nurses within the AMEDD, individuals had been providing care to sick and wounded Soldiers as early as 1775 in the Continental Army.

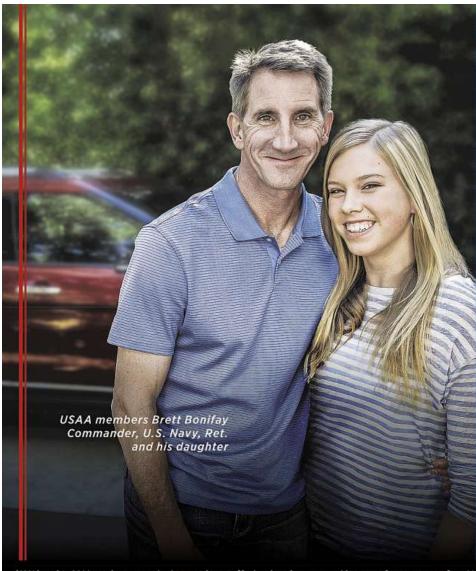
Also as part of the ANC celebration, Army Capt. Laura Manzo, a Walter Reed Bethesda nurse, said since its establishment, the corps has evolved "to meet and exceed the challenges of a growing nursing profession, improving its quality of care through clinical specialization and expansion of professional roles."

See **BIRTHDAY** page 6



Photo by Bernard S. Litt

Army Col. Ray Antoine, director of Nursing Services at Walter Reed National Military Medical Center (WRNMMC), and 2nd Lt. Delaney Ferguson, a new Army nurse, cut the cake celebrating the 114th birthday of the Army Nurse Corps during a program at WRNMMC on Feb. 2.



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Learning and Development Roadmaps Now Instantly Updatable

By Lt. j.g. Michael Hathaway, Naval Education and Training Command Public Affairs

Naval Education and Training Command (NETC) announced Feb. 10 that the Navy's comprehensive enlisted career guides, Learning and Development Roadmaps (LaDR), have transitioned to a Web application that is easily-accessed and instantly updatable.

Available through Navy Knowledge Online (NKO) and Navy Credentialing Opportunities On-Line (Navy COOL), LaDRs are a vital tool that help guide enlisted Sailors throughout their career advancement, and are available for all enlisted ratings and paygrades.

"The LaDRs effectively provide Sailors and their leadership a guide that displays in one location all of their current and projected enlisted training and education requirements as they advance." said Richard Nein, NETC LaDR program analyst. "The LaDRs also include suggested certifications, apprenticeships and educational opportunities that can help with job performance and advancement."

Previously, LaDRs were static .pdf documents reviewed and updated annually, drawing from revisions and modifications submitted to NETC by 13 separate learning centers and three training support centers throughout the Navy.

By using the newly-launched application, the learning centers are able to review and directly update the LaDRs as needed for their specific ratings and the changes are reflected and available to Sailors immediately. LaDRs support a career-long learning continuum, helping Sailors prepare for their role in the fleet.

"LaDR accuracy and standardization are now greatly improved," said Tom Smith, NETC Enlisted Professional Military Program coordinator. "We've added a sample career path to all LaDRs; a short document developed by detailers and community managers that outlines the ideal career for a Sailor to follow in their given rate, to include tours, education, and assignments. It's a valuable tool for a senior and a subordinate to have a discussion about that person's career. It gives a

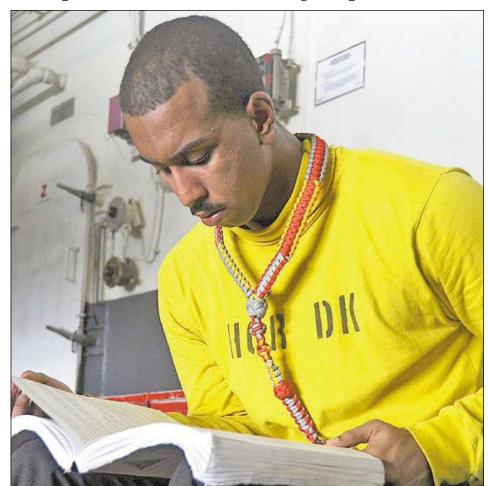
Previously, LaDRs were junior Sailor a career path atic .pdf documents re- to follow."

Master Chief Navy Counselor James Brady, Command Career Counselor for the aircraft carrier USS Ronald Reagan (CVN 76), is a strong believer that LaDRs are tools that can significantly help a Sailor's career navigation.

"LaDRs play a vital role in a Sailor's career right from the start," explained Brady. "We as command career counselors should ensure that every Sailor gets a detailed explanation of how to utilize this valuable tool throughout their time in the Navy. Not only will it make them a better Sailor, but it will also prepare them for the private sector, college, and life itself. It is highly stressed the LaDR be reviewed regularly by the Sailor and referenced by the chain of command during Career Development Boards."

Air-Traffic Controller 2nd Class Michelle Coleman plans to make master chief one day.

"I like that the LaDR shows you where you need to be for the next pay grade," said Coleman. "It's a lot of valuable information, including online courses, a degree plan, and



U.S. Navy photo by Mass Communication Specialist 3rd Class Lorelei Vander Grien

Aviation Boatswain's Mate (Handling) 3rd Class James Carson, from Ozark, Ala., studies for the upcoming advancement exam aboard the aircraft carrier USS George H.W. Bush (CVN 77).

shipboard qualifications. Also, the recommended readings and leadership courses are appreciated."

For more information about LaDRs, visit Navy

Knowledge Online: www. nko.navy.mil. For more information about Navy Credentialing Opportunities On-Line, visit www. cool.navy.mil.

For more information about the Naval Education and Training Command, visit https://www.netc.navy.mil/ and www.navy.mil/local/cnet/.

African Americans in Medical History

African Americans have made significant contributions to the practice of medicine, with a tradition of care and innovation as physicians, scientists, midwives, and faith healers. The following are some of those who have advanced the practice of medicine.

- Harriet Tubman and Sojourner Truth

 Former slaves who nursed Soldiers during the
 Civil War.
- **Dr. Daniel Hale Williams** Performed the world's first successful heart surgery and founded first black-owned hospital in America.
- Dr. Charles Drew Surgeon and medical researcher, inventor of the blood bank.
 - Dr. Leonidas Berry Gastroscope pioneer.
- **Dr. Ben Carson** Pediatric Neurosurgeon was the first to successfully separate conjoined twins at the head.
- Bessie Blount Griffin Physical therapist who invented an amputee self-feeding device.
- **Samuel Kountz** Organ transplantation pioneer, renal transplant researcher.
- Vivien Thomas A surgical technician who developed a Blue Baby Syndrome treatment in the 1940s.
- Jane C. Wright Pioneered the use of methotrexate to treat breast and skin cancer.

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Photo by Pornand S. Little

Current members of the Walter Reed Bethesda nursing team wear period uniforms from throughout the II4-year existence of the Army Nurse Corps (ANC) during the medical center's celebration of the II4th birthday of the ANC on Feb. 2 in the hospital chapel.

BIRTHDAY

Continued from pg. 4

"As the AMEDD transforms, we will continue to support the warfighter mission, take care of America's sons and daughters, and work smart to pursue a highly-functioning organization," continued Army 2nd Lt. Delaney Ferguson, one of the newest nurses on the WRNMMC nursing team. "Army Nurse Corps members are some of the most educated leaders and innovators in the field of nursing, and they will continue to use the cutting-edge of technology to improve upon the [profession],"she added.

Guest speaker at the program, Col. Ray Antoine, said following a hitch in the Marines, he was inspired to become an Army nurse after seeing a photograph of Gen. Colin Powell in uniform on the cover of a national magazine, and an inside article about Brig. Gen. Clara Adams-Enders, 18th chief of the ANC, in the same issue nearly 30 years ago.

Antoine, director of Nursing Services at WRNMMC explained although the celebration of the ANC birthday is an appropriate time to pause and reflect on the history of the corps, it is also a time to look forward. "[Throughout the nation's history], Army nurses have provided responsive, innovative, evidence-based care while setting the standard for nursing practices."

He added the current foundation for Army nursing is in the Patient Caring

Touch System (PCTS), which includes enhanced communication, capability building, evidence-based practices, healthy work environments and patient advocacy. PCTS is designed to reduce clinical variance in order to improve the quality of care provided to patients and their families.

"The ANC adapts to the needs of a transformational Army, expanding and consolidating roles in support of the health-care requirements of our nation," Antoine continued. "Army nurses actively support the Performance Triad, serving as a critical partner with our beneficiaries to directly impact their 'Lifespaces' by collaborating with them to improve their individual activity, nutrition and sleep habits."

The colonel added the ANC will continue to posture itself to meet the future needs of the force, working in more joint health-care systems and ready and able to respond when called upon.

Concluding the ceremony, retired Col. Roy Harris, an Army nurse for more than 30 years, said, "Those of us who have served, who are serving, and who will serve, create legacies from generation to generation; each profoundly unique unto itself with focus on our professional identity as nurses who serve in uniform, and committed to our patients and sense of duty to our country."

Harris challenged ANC members to challenge themselves to perform "beyond what you think you can do, and contribute to those in your profession of nursing and your country in profound ways to make a difference."



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SURVEY

Continued from pg. 1

then reassess and refine or sustain. That's basically it," WRNMMC's JC program manager said, adding that oftentimes one aspect of care can be assessed multiple times in one day.

Staff and leaders engaged in a series of meetings and planning along with staff training. "Doctors, nurses, frontline staff — we walked around and talked to staff and patients," Monroe said. "It's the whole hospital, it's everyone."

Monroe utilized e-mails to Walter Reed Bethesda staffers, as early as December 2014, with "Joint Commission Tips-of-the Day."

"The purpose of the e-mails is just another way of communicating what's needed to help everyone in the hospital stay ready," he said. "It's a quick way to put out information on Joint Commission expectations that we know can be challenging."

Six key people will perform the weeklong survey: a physician, two nurses, an expert in ambulatory care, an expert at addiction services, as well as a life safety code specialist.

"It's at least 23 surveyor days," Mon-

roe explained. "It goes over five days: four people here for five days, which is 20 [surveyor days], and the life-safety code specialist here for two days, and one surveyor here for one to two days

In an e-mail to staff last week, WRNMMC Director Army Brig. Gen. Jeffrey B. Clark, welcomed the survey team as partners to help as well as ensure an exceptional patient experience for every patient, every time. "We will take advantage of this opportunity to learn and to improve the care we provide America's Heroes," he said.

Quality is the cornerstone of the patient experience, Clark continued.

The medical center director concluded with encouragement. "I am very proud of the Walter Reed Bethesda Family — show the [survey] team how good we are!"

The Joint Commission is a U.S.-based non-profit organization that surveys more than 19,000 health-care organizations and programs in the United States for possible accreditation. According to its website, the JC's mission is "to continuously improve health care for the public, in collaboration with other stakeholders, by evaluating health care organizations and inspiring them to excel in providing safe and effective care of the highest quality and value."

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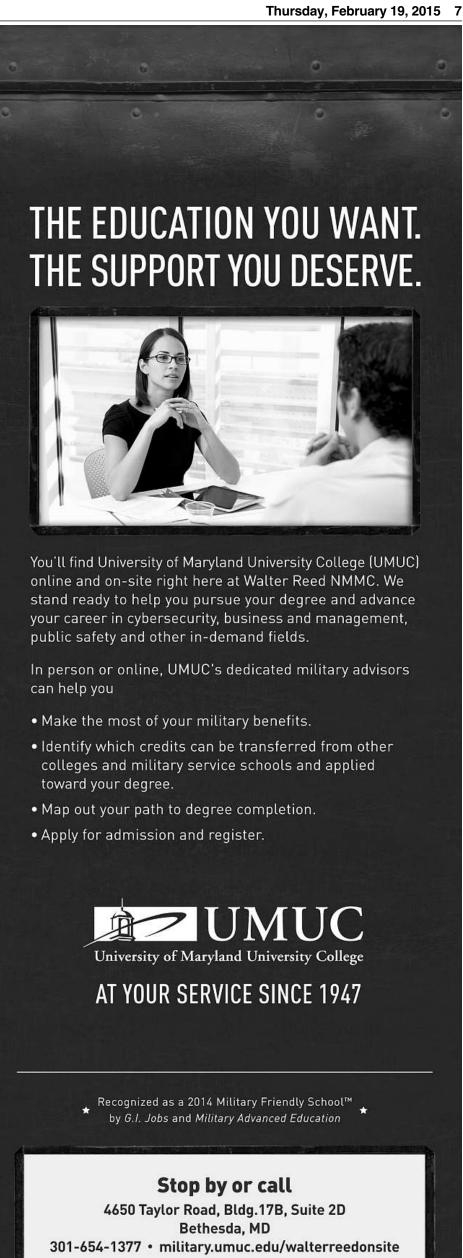
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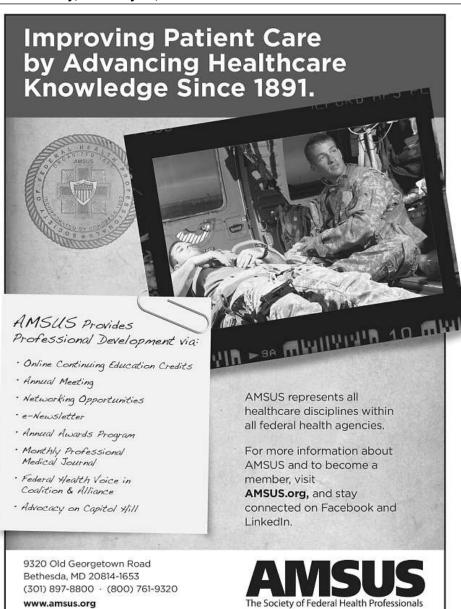
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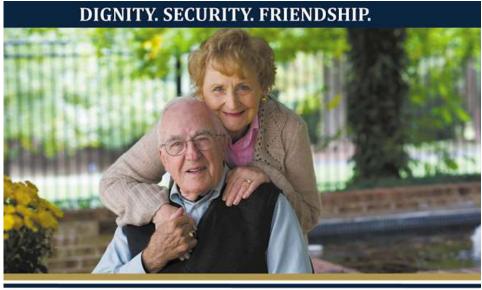
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